

A little bit of history

Building new technology incurs several **costs**

In today's lesson, I will separate costs into **four areas**

- 1. Design
- 2. Production
- 3. Distribution
- 4. Support

Over time, the relative amount of these costs have **continuously changed**We started with the ability to **evolve our designs** slowly

Pre-1850: Hand-crafting

Design evolved over time, each new object better than the last

- Low **design** costs

Very high production costs – weeks of labor

Low **distribution** cost – customers walked into the shop

Little or no **support** cost



1850s: Assembly lines

Manufacturing started to change this equation Quickly put same design into **thousands** of products

Higher design costs; very low production costs

Distribution costs started to increase

Support costs increased – but were outsourced



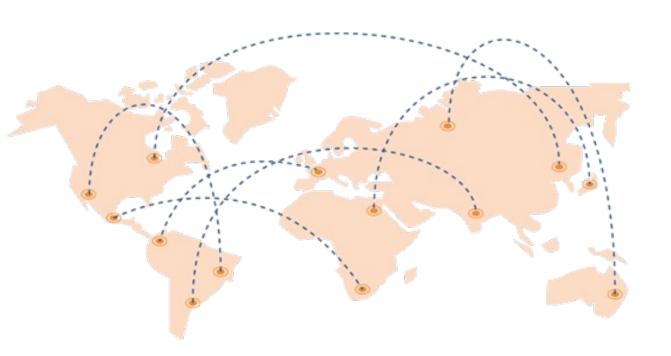
1900s: Automated Manufacturing

Robots increased speed and efficiency of production

Design costs = create expensive robots
 Production cost continued to decrease
 Distribution costs continued to increase
 Support costs also continued to increase



Post WWII worldwide distribution



Design costs continued to *increase*

Production costs continued to *decrease*

Distribution capabilities increased exponentially, decreasing cost

Support started to become "replace"

2000s: Free trade

This process had continued...

- free trade agreements
- cheap oil
- decreases in shipping costs
- decreases in production costs





Design is <u>VERY</u> expensive Production, distribution, & support are cheap

Manufacturing defeated evolutionary design!

Start to emphasize quantity over quality.

Despite all these "gains"...

Thousands of products are incredibly **cheap**

Many products are very **low quality**

Designed to **last a few months** or years, instead of decades

Instead of **evolution**, we have

- **maintenance**, or
- replacement

But we lost something wonderful...

craftsmanship

5000...



What does this have to do with software engineering???

Traditional software development

Production costs for software is *very low*

Distribution cost is *substantial*

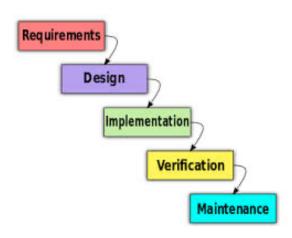
- includes marketing, sales, shipping

Support costs escalated

Software splits design into design and implementation

- both are very expensive!

Instead of one design for each artifact, software has one design for many artifacts.



1900s software costs

Millions of **customers** skewed costs to the back end

- High support costs
- High distribution costs

New versions **shipped** every 4-6 years

- MS Office, CAD, compilers, operating systems

Software needed to be "perfect out the box"

- Very **expensive design**
- Very **expensive implementation** including testing more than 50% of the cost

Software evolution was very slow!



Effects on research

The need to be "perfect out of the box" heavily influenced decades of SE research

- formal methods
- modeling the entire system at once
- process
- testing finished products
- maintenance in terms of years

Much of our **research focus** and results assume:

- High **design** costs
- High **implementation** costs
- High **distribution** costs
- High **support** costs

Distribution costs

In the 1980s, technology started **driving down** distribution costs for software...









Usability and support

As **usability** started to increase...

The need for **support** decreased.

Then the World Wide Web changed everything.

2000s and the web

(1) The web rearranged the importance of quality criteria, including making **usability** and **reliability** crucial

(2) The web created a new way to **deploy** and **distribute** software



Deploying on the web

Mostly traditional software deployment methods:

- 1. Bundle (specify packages to install)
- 2. Shrink-wrap (automate installation in self-contained environment)
- 3. Embed (into another application or hardware)
- 4. Contract (check composable components)
- **5. Web deployment** (deploy code to cloud or server can be manual or automated)

Distributing software on the web

Desktop software can be distributed across the web

- **zero-cost** distribution
- **instantaneous** distribution
- This allows more **frequent updates**

Web applications are not distributed at all in any meaningful sense

- software resides on the **servers**
- **Updates** can be made weekly...daily...hourly...continuously!

Mobile applications allow the artisan to come into your "home" to improve that rocking chair.

The rebirth of evolutionary design

Near-zero **production** costs...

Immediate distribution...

Near-zero **support** costs...

This resuscitates evolutionary design!

Evolutionary software design

Pre-web software design & production

Strived for a perfect design, expensive development

Deployed a new version every 4-6 years

Evolution was very slow

Post-web software production

Initial "pretty good" design and development

Slowly make it bigger and better

Faster **evolution**

Immediate changes to web applications

- Automatic updates of desktop applications
- **Software upgrades pushed out** to mobile devices *hourly*
- **Replacing chips** in cars during oil changes

This changes all of software engineering!

Impacts on industry

How often are platforms like **Google mail** or **Zoom** updated?

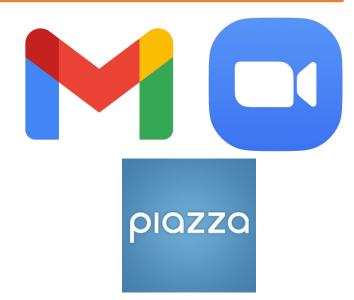
- Daily ... sometimes hourly



- Jeff report a bug the first day he used it
- It was fixed before he met for class that afternoon

Sarah Allen invented YouTube

- She advises people with 5-year ideas to think about how they can achieve 1 idea in 6 months, and *grow* to the 5-year goal





Software engineering now

Software not just designed and built...

Software grows.

Software needs to take responsibility for its own **behavior**.

Waterfall is now, finally, thankfully, completely dead.

Testing must focus on evolution, not new software.

The web really does change EVERYTHING!

Software process

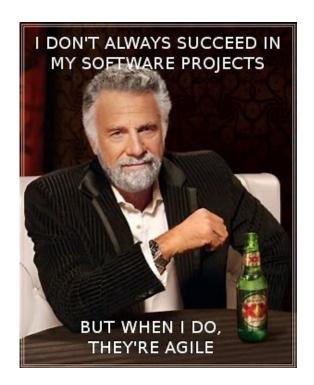
We have already seen **process changes** that are a direct result of web deployment & distribution.

Agile process goals:

- Have a working, preliminary version as fast as possible
- Continue **growing** the software to have more functionality and better behavior
- Easy and fast to **modify**
- Adapt to sudden and **frequent changes** in planned behavior

Agile processes are widely used (even if not called "agile")

Results are mixed, but use continues to grow



Software architecture

Software architects often assume their high level design **will not change** throughout development and system lifetime

It is not clear how this supports software growth, rapid deployment, and instantaneous

distribution

Is this attitude **compatible** with agile processes?

How does architecture design interact with **refactoring**?



Your generation needs to deal with this!

Software "self-responsibility"

Evolutionary design means we **cannot know** everything software will ever do.

Self-management means the software adapts behavior to runtime changes

This is <u>crucial</u> for evolutionary design.

Fault localization tries to find faults automatically

This can <u>dramatically</u> cut the human effort required to fix software after testing.

Automated program repair goes one step further, and attempts to automatically fix faults.

Evolutionary testing

Test-driven design uses tests to drive requirements

- every step is *evolutionary*

Regression testing isn't just something special done "late in the process"

- virtually all testing is now regression testing

Model-based testing allows test design to quickly and easily adapt to changes

Test automation is the key to running tests as quickly as software is now changed

TDD is an important part of this class.

Software costs (then vs. now)

<u>Old</u>

Design: High

Implementation: *High*

Production: Low

Distribution: *High*

Support: High

New

Design: **Medium**

Implementation: Medium

Production: **Zero**

Distribution: **Zero**

Support: **Low**

Long term impacts

The end result of large scale manufacturing was a *heavy emphasis* on **quantity over quality.**

The **web enables evolutionary design**, which can allow us to focus on quality over quantity.

What engineer wouldn't LOVE that?!

